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Niger-German Program to Fight Poverty in Tillabéri et North Tahoua
LUCOP

Monitoring-evaluation contribution in the conduct and use of evaluation results in the Fight Against Poverty Program in Niger (LUCOP)

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Zusammenarbeit (GIZ) GmbH



Apport du dispositif de suivi-évaluation dans la conduite et l'utilisation des résultats de l'évaluation au LUCOP - Niger



PRESENTATION OUTLINE

The CAP – The concept of mid-term evaluation or self-evaluation

The CAP process in the LUCOP Program

● *Preparation*

● *Implementation*

● *Finalization*

Contribution of monitoring-evaluation in the use of the LUCOP evaluation

Conclusions

**Role of the monitoring-
evaluation device**



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The concept of mid-term or self-evaluation (CAP)

Objectives

Ensure the management and preparation of subsequent project and program phases and provide guidance for the current phase.

Jointly use results with the partner for future planning of development action

Use as the essential basis of the proposal for subsequent phase, providing data elements for the management of the business portfolio in the country

Promote experience-based learning, drawing lessons from both successes and failures



Role of the CAP in the GTZ Evaluation System

GTZ evaluation system and tools

External evaluation

Evaluation by the BMZ (ZEP)

Evaluation by expert accountants for BMZ order

Independent evaluation

Led by the Evaluation Office

Intermediate evaluation **e-VAL**

Final evaluation **e-VAL**

Ex post evaluation
(2 to 5 years after finalization of the development action)

Auto-évaluation

Led by operations units

Contrôle d'avancement des projets (CAP) **e-VAL**

How was it for LUCOP?



Ongoing monitoring based on the results of each development action

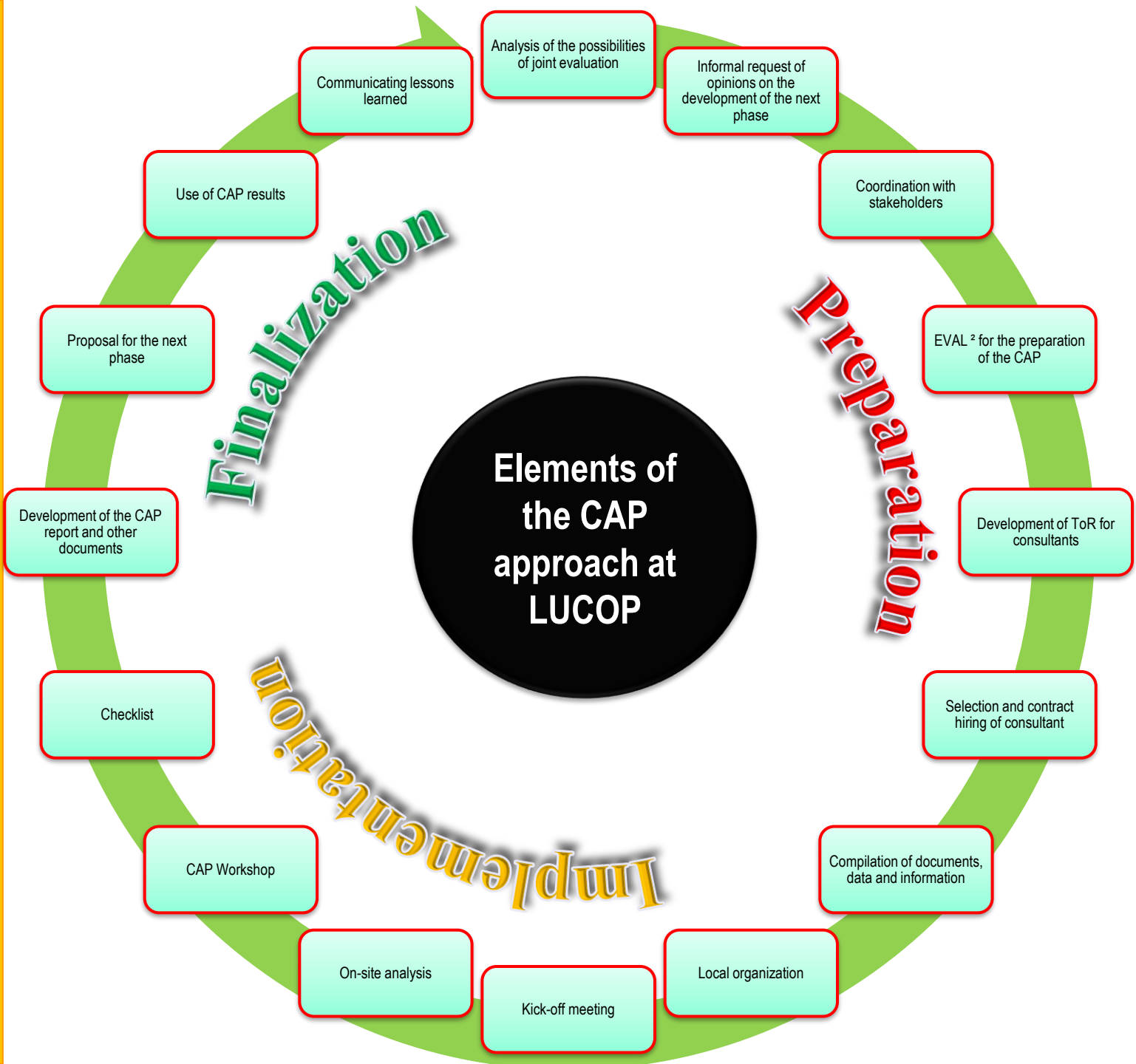
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As demonstrated by this scheme, the regular monitoring device based on program results provided the information base for the evaluation in each of these processes.



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CAP Processes in the LUCOP Program

Phase

Phases

Monitoring role

Preparation

1

Decision to conduct the process:

- *Analysis of joint evaluation possibilities*
- *Informal request of BMZ and partner opinions*
- *Coordination with stakeholders*

Conduct of an initial electronic evaluation called e-VAL to properly prepare the CAP

Development of the ToRs

Selection and contract hiring of consultant

Compilation of pertinent documents, data and information

Local organization

Preparation and provision of information on program implementation::

- Development of ToRs
- Preparation of interviews
- Dissemination of results
- Consolidation of e-VAL questions

The monitoring-evaluation is central to all discussions and ensures consistency of ToR with the assessments of results-based monitoring.

The collection of much of this information is made by the regular results-based monitoring device that ensures the provision of information on each level of program results indicators.

M&E is central to the identification of people for the mission and establishes the program draft to be submitted to discussion at the beginning of the mission.



CAP Processes in the LUCOP Program

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Implementation

2

Phases

Monitoring role

Kick-off meeting and on site analysis

It is important to note that the consultants have organized several meetings with Monitoring-Evaluation officials within the program to enhance the results-monitoring data and questions about the programming process within LUCOP. The monitoring-evaluation device provides analysis data as well as the methods and approaches for collection of the data used.

CAP workshop

The Monitoring-Evaluation was commissioned for the preparation and the secretariat of the CAP workshop.

Development of the checklist, the CAP report and other documents

The monitoring-evaluation unit has been involved in reviewing the checklist and accuracy of the content. It also ensures the dissemination of the checklist among the team and relevant parties.



CAP Processes in the LUCOP Program

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Finalization

3

Phases

Monitoring role

Validation, dissemination and use of evaluation results

The monitoring-evaluation unit was commissioned to consolidate the comments and observations and transmit them to consultants. After several exchanges, a final report was submitted to the LUCOP program which was responsible for its dissemination at all levels.

Use of CAP results

- Transmission of the CAP report to actors and bodies involved in the CAP, particularly to the partners
- The monitoring-evaluation unit of LUCOP ensures the introduction of questions raised by the CAP in program discussions.
- Conducting the meta evaluation to assess the process leading to LUCOP according to the guidelines of the African evaluation

Communication of findings and lessons learned

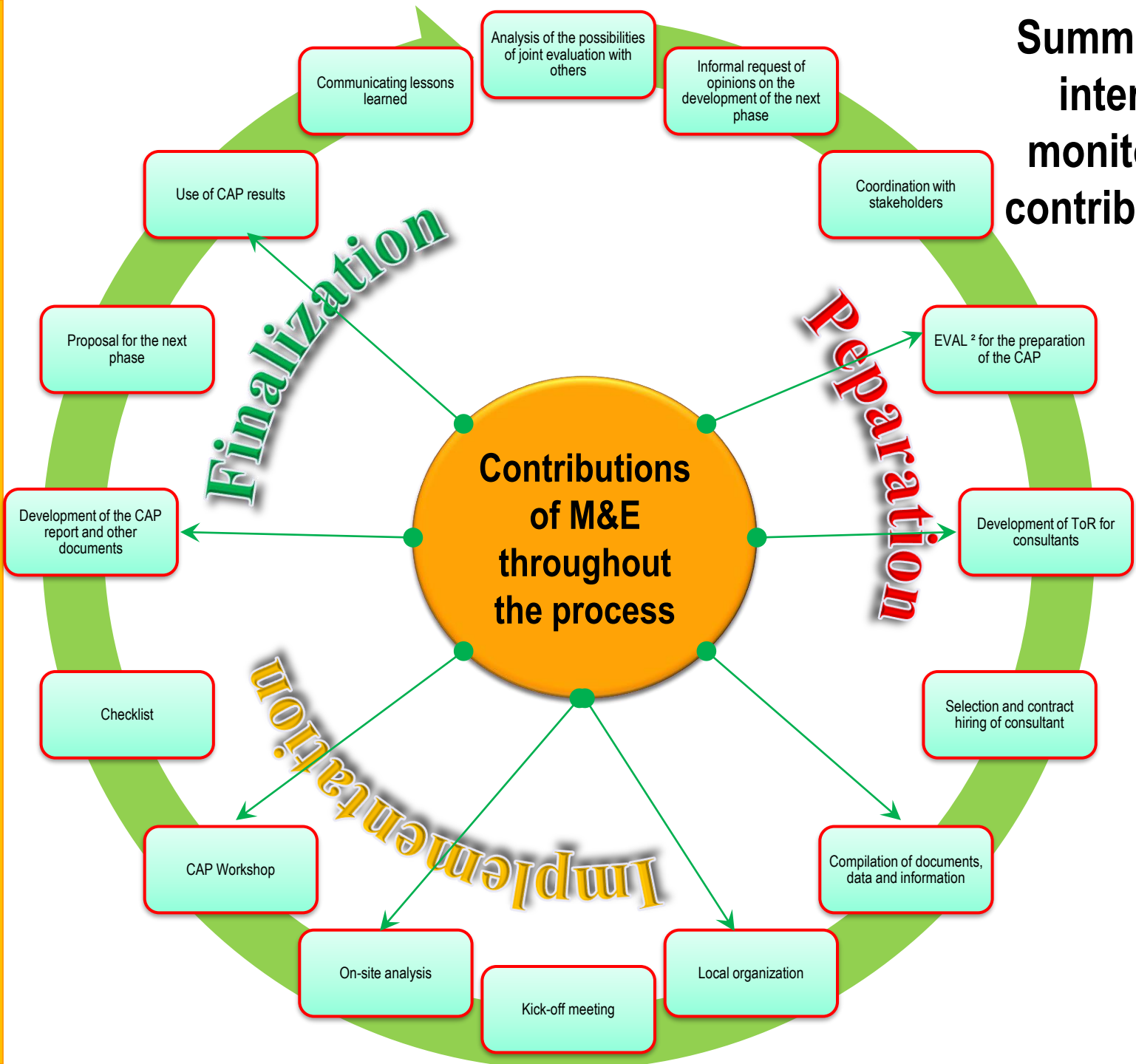
The monitoring-evaluation unit is used by the National Program Coordinator for the preparation of presentations required for the higher level of the GIZ hierarchy.



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Summary of internal monitoring contributions



Contribution of Monitoring-Evaluation in Use of Results



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Contribution of Monitoring-Evaluation throughout the process

Before conducting the evaluation mission, the Management Team commissioned the monitoring-evaluation unit to prepare the data set to enter all the program indicators and carry out a diachronic analysis showing the evolution of the program performance. The assessment of the evaluation was a success at all levels.

In addition, the monitoring-evaluation unit is mandated to monitor the recommendations of the CAP mission. It is responsible for the organization of necessary meetings for decision making related to the evaluation recommendations.

CAP recommendations	Decisions taken to date
<i>For a better targeting of areas for German Cooperation support in Niger, transformation of LUCOP into two programs</i>	<ul style="list-style-type: none"> • Program finalization scheduled for end 2011 • Development of two project documents on "productive agriculture" and "decentralization support"
<i>In terms of decentralization support, ensure program presence at the macro level, not only limited to the micro level (communal)</i>	<ul style="list-style-type: none"> • Creation of a Technical Advisor on decentralization post at program headquarters in addition to the ministries
<i>For the communal infrastructure component, ensure accessibility of poor communes to the basic socio-economic infrastructure</i>	<ul style="list-style-type: none"> • Reduction of the rates of return from 20% to 1-5% depending on the financial capacities of the communes • Authorization to begin work before the payment of the return goes into effect

The monitoring-evaluation unit is responsible for the dissemination of results to all stakeholders and the presentation and explanation of results to the management team and among the regional technical teams. Within the management team, the work of the monitoring-evaluation unit has especially consisted of presenting the diachronic of the results of regular indicator monitoring, the results of the triangulation done by the evaluation and propose guidelines to either maintain the cap or change strategy to improve less than satisfactory results.



Conclusion

The role of a monitoring-evaluation unit or cell during an evaluation and the dissemination of results is not limited to the production of information useful to the evaluation.

In fact, the units, cells or people in charge of the monitoring-evaluation are the main actors that ensure:

- The coherence of the evaluation process
- The analysis and provision of crucial information for the evaluation
- The involvement of stakeholders in development action
- The dissemination of evaluation results to all stakeholders
- The development of debate around the questions raised by the evaluation
- Meta-evaluations to enhance learning and innovate improvements for subsequent processes

The processes conducted at LUCOP provided good results thanks to the engagement and accountability of the monitoring-evaluation unit.

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