



**LEAVING NO
ONE BEHIND:
EVALUATION
for 2030**

2019 National Evaluation
Capacities Conference

**Sharing Nigeria's Experience on the Development of a
National Monitoring & Evaluation Policy and
Framework for Evaluating Sustainable Development
Goals**

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Introduction

- The need for Africa to domesticate its policies, strategies, and processes within the African context and realities was clearly established by the African Evaluation Association (AfrEA) (Chilisa, 2015).
- This thinking informed the decision by Nigeria because to adopt a home grown approach in articulating its National Monitoring and Evaluation Policy.
- Within the context of this Policy the country commenced the evaluation of the SDGs for the purpose of i) learning, ii) accountability and iii) and provision of evaluative evidence in the Voluntary National Review Reporting to the UN-High Level Political Forum in 2020.

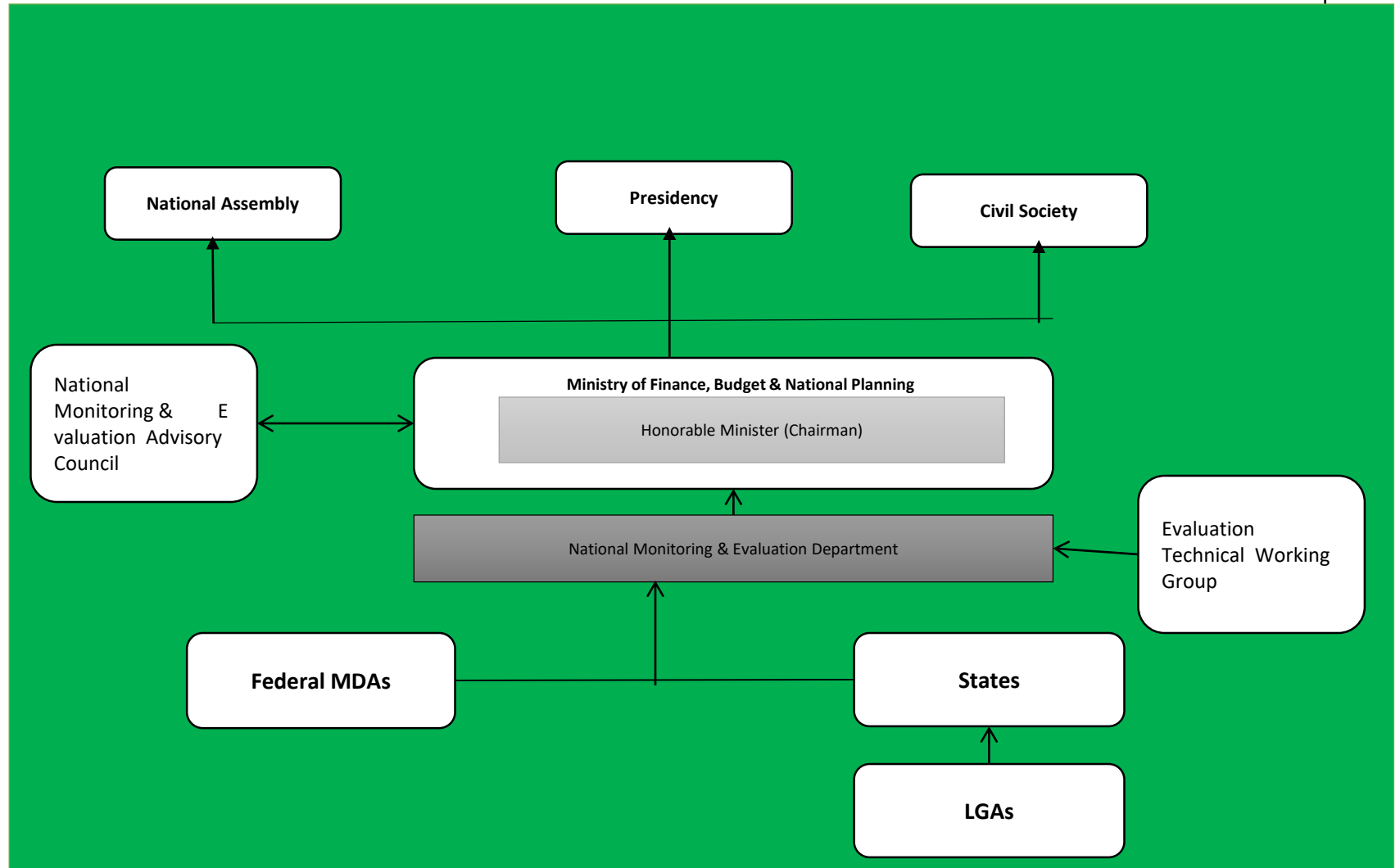
- The Presentation therefore highlights the Nigeria's experience in these two areas:
 - ✓ the home grown strategies used by Nigeria to develop its M&E Policy
 - ✓ the steps taken by the government of Nigeria to evaluate the SDGs and the progress made.

II. The National Monitoring & Evaluation Framework

Issues considered in developing the policy framework:

- i. The federal governance structure of Nigeria that consists of 3 tiers of governments consisting of i) the federal level ii) states and iii) a large population of about 200million people (the largest in Africa).
- ii. Presence of many uncoordinated monitoring and evaluation frameworks/ platforms that have implication for operationalisation of an M&E policy.
- iii. The complex local politics around operating M&E system in the government.
- iv. Focus on having a M&E Policy Framework that can be utilized for decision making

Key Features and Strategies 1: A Robust Governance Framework for the M&E Policy



Key Features & Strategies

Strategy 2: A Clear Definition of the Scope of the Policy Framework- designed to apply to government funded projects, programmes and policies at federal, state & local government level only.

Strategy 3: A Robust participation and Engagement with all Key Stakeholders affected by the Policy.

Strategy 4: Adoption of a Monitoring & Evaluation Policy Framework Approach rather than a Single Policy Framework

Strategy 5: A Special Institutional Arrangements to have a designated Minister for M&E (national level) and Commissioner (state level) supported by an **High level M&E Advisory Council**.

Strategy 6: An **Evaluation Technical Working Group**, consisting of government evaluators and external evaluation experts to provide technical advice to the National M&E Department of MBNP.

Strategy7: Provided that all important government policies, programmes, projects, etc. must be evaluated systematically and periodically, and there should be a rolling 3-year evaluation plan, with rationale, purpose, expected value-added, approach, methodology outline, budget and timeline, and a publicly accessible e-library of all evaluations conducted in Nigeria under the National M&E Department of MBNP.

EVALUATING THE SDGs IN NIGERIA: EXPERIENCES AND PROGRESS

Key Strategic Steps Taken

- Nigeria's Participation at the Pan African SDG Evaluation CB Workshop held in Ethiopia in Dec. 2018
- Established a Technical Working Group on SDGs Evaluation (TWG-SDGE) in Nigeria
- Joint synergy – Govt.-UNICEF in leveraging partnerships of UN & Development Partners, CSOs and Academia
- Conduct a National SDG Evaluation Capacity Building Workshop for key Officials of relevant Government Ministries, Departments and Agencies (MDAs); CSOs, Academia and representatives of UN & Development Partner Institutions...
- Conduct an Identification and Prioritization of Five SDGs based on National Development Priorities...captured in the Nigeria's Medium Term Plan: Economic Recovery and Growth Plan (2017-2020)
- Prioritization and Selection of Three (3) SDGs for Independent Evaluation Using Matrix-Score... SDG 1, 3 &4(**Criteria shown on Next Slide**)
- Development of three (3) Terms of Reference (ToR) for the Conduct of SDG Independent Evaluation
- Establishment of a National Steering Committee on SDGs Evaluation, involving MDAs, UN Agencies, Development Partners, Academia , CSOs and National Association of Evaluators...
- Plan conduct of Independent Evaluation of two (2) prioritized SDGs (Health & Education)...






Key Strategic Steps Taken (Cont'd)

Some of the Criteria Used

- Contribution to the Human Development Initiatives of the Government of Nigeria
 - Availability of 5 years Sector Strategic Plan that has mainstreamed SDG Targets
 - Existence of Govt Flagship Programmes - High Contributing to the SDG Goal
 - Leadership Commitment of Sector Line Ministry for SDG Evaluation
 - Nationwide Geographic Coverage of flagship programmes : No. of states covered
 - Funding level : Large Scale Public Financing + Donors investments in the SDG Goal
 - Existing Multi Partner-ships & sector development coordination group
 - Existing Base Line Survey/ Assessment
 - Available Monitoring Trends Data
 - Existing recent Evidence from 2018-19 Surveys or Assessments
 - Existing Evaluations or Research
- The likely uptake/ USE of the evaluation: are Government & stakeholders likely to change what they do in light of evaluation findings?



Matrix Scoring

SDG	A	B	C	D	E	F	G	H	I	J	K	Average Score
1 NO POVERTY 	10	7.7	3.2	3.3	3.6	3.4	5.3	3.1	3.3	2.0	4.6	49.5 3 rd
3 GOOD HEALTH AND WELL-BEING 	10	7.6	3.3	3.8	3.6	3.9	6.4	3.7	3.6	2.3	5.3	53.5 1 st
4 QUALITY EDUCATION 	10	6.2	3.0	3.4	3.3	3.6	7.7	3.3	3.4	1.6	4.6	50.1 2 nd
5 GENDER EQUALITY 	5	5.9	2.3	2.9	2.7	2.6	4.7	2.7	2.7	1.3	3.7	36.5 5 th
8 DECENT WORK AND ECONOMIC GROWTH 	10	5.9	2.7	2.9	3.2	2.8	5.4	3.0	3.3	1.6	3.7	44.5 4 th

Key Strategic Steps Taken (Cont'd)

Evaluation Criteria

Illustrative Evaluation Questions for SDG 3 (Good Health and Well Being)

Relevance/ Appropriateness

R1: Are overall Health Sector policies, strategies in coherence with SDG-3? Is SDG-3 well mainstreamed into NHSSP?

R2-What is the added value of SDG-3 for NHSSP?

Effectiveness

Ef1: What is the status of SDG-3 in relation to the indicators in Nigeria? What progress have been achieved towards the overall three (3) Outputs and three (3) Outcomes of the NHSSP's ToC and targets/ indicators of the Result Framework/Log-frame?

Ef2: What are the key issues that should be addressed in sustainable development policy & strategy?

Ef3: To what extent were the strategies and tools used in the implementation of the programmes able to achieve expected outcomes?

Ef4: To what extent did the following Flagship Programmes in the Health Sector achieved overall expected results: i) Save One Million Children, ii) Immunization Programme, iii) Malaria Programme, iv) PMCT Programme?



Key Strategic Steps Taken (Cont'd)

Evaluation Questions (Cont'd)

Efficiency

Ec1: What are the mechanisms in place for the achievement of SDG-3 and Targets?

Ec2: How timely was the mobilization/availability of human and financial resources for the implementation of the strategic programmes?

Ec3: How timely were procurement and distribution of essential drugs implemented? To what extent has access to essential medicines been scaled up?

Ec4: What is the Value for Money (Cost effectiveness) of interventions?

Impact

I1: To what extent were the expected changes in individual healthy lives achieved (Impact and Outcome)?

the reduction of under-5 mortality rate, per key group in the state

the extent to which Maternal, Newborn and Child health have been improved;

the extent to which progress have been made in preventing Mother to Child transmission of HIV;

Key Strategic Steps Taken (Cont'd)

Evaluation Questions

Impact

I2: What are unintended impact that happened in communities or institutional system?

I3: Causality: Are there any challenges in achieving the key strategic objectives? What are the challenges and strengths?

I4: What are the main driver's factors of reduction of under-five mortality in the period 2000-2012 for learning; What are the driver factors of stagnation or increasing of U5MR during the recent 7 years period 2012-2018 – Bottlenecks Determinants Analysis.

Human Rights & 'leave no one behind'

HR1: How are the human rights -based approach and the 'Leave no one behind' principles of Agenda 2030 realized in Nigeria in relation to Healthy lives?

HR2: To what extent has the human rights-based approach integrated into Health Sector Programming within Key Flagship Programme design and implementation?

Others Questions relating to: Sustainability, Gender Equality , Equity and Universality.

Key Strategic Steps Taken (Cont'd)

■ The Evaluation Design (Cont'd)

✓ The use of mixed-methods of evaluations is recommended.

➤ The use of quantitative methods (e.g., the conduct of an end-line survey and the analysis of secondary household survey data, such as household surveys conducted by national government and statistics office) to provide an insight on the magnitude of the change attributable to the SDGs sectoral implementations

➤ The use of qualitative methods to enable in-depth understanding of contextual factors that most have influenced the implementation processes and the target populations' response to the different interventions.

➤ The principle of equity, the design and specific methodology to reflect the aspect of equity-focused results.

➤ Established an independent SDGs evaluation Technical Team to manage the evaluation directly on a daily basis.

Next Steps

- Establishment of a National Steering Committee on SDGs Evaluation, involving MDAs, UN Agencies, Development Partners, Academia and the NAE...*
- Commence Conduct of evaluation of the two (2) prioritized SDGs by 2 Independent Evaluation Consultants procured through International Competitive Bidding ...*

- Hosting of a National Event on evidence-based Policy Advocacy around evaluation conclusions/recommendations...*
- Use of Key findings to strengthen Nigeria's Voluntary National Review (VNR) at the UN-HLPF 2020...*
- Finalizing and Legislating the Nigeria's Monitoring & Evaluation Policy to support the evaluation drive*



- Sourcing funding for the Evaluation of SDG 1: No Poverty*



Some of the Other Experiences Lessons Learnt

- ✓ Strong coordination centre key to driving evaluation initiatives in government.
- ✓ Synergy of Evaluation Stakeholders through formation of Technical Working Groups can fast track implementation
- ✓ Political Commitment of top level policy makers is essential for driving evaluation in government
- ✓ Catalytic funding by Development Partners if appropriately deployed can unlock resources for evaluation studies.
- ✓ Ranking and Prioritisation of evaluation that aligns with government priorities can enhance buy-in



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Thank You

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